

GA-Courtenay Special Situations Fund

GA-Courtenay Special Situations Fund is a performance-orientated event driven strategy targeting consistent positive returns irrespective of market conditions.

The fund allocates to a global portfolio of high impact merger arbitrage opportunities, and to selected other equity special situations opportunity types. Competitive advantage is targeted through extensive proprietary systems, a repeatable deep dive research process, and through corporate engagement.

The fund is managed within Green Ash Partners LLP, 11 Albemarle Street, London, W1S 4HH, UK.

Green Ash Partners is regulated by the FCA.



Fund performance net of fees to January 30th, 2025

Since inception the GA-Courtenay Special Situations (USD I class) has returned 13.0% net annualised at low correlation to the market at large

GA-COURTENAY SPECIAL SITUATIONS FUND (USD I) PERIOD NET RETURNS

Price at 30-Jan-25 \$190.60

Month to 30-Jan-25 **0.8%**

Year to 30-Jan-25

Annualised since inception (%)

0

0.8%

13.0%

Inception 23-Oct-19 to 30-Jan-25

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
2025	8.0												8.0
2024	1.5	1.5	0.7	-2.6	1.6	2.2	0.6	-0.7	0.1	0.6	-0.6	0.2	5.0
2023	7.6	-3.2	-5.4	0.6	-6.6	-4.1	1.0	-2.5	-2.4	-2.0	23.2	3.0	6.4
2022	-1.2	2.0	2.3	-3.1	-6.7	-6.1	1.5	7.7	1.0	-9.0	-0.2	-0.5	-12.8
2021	7.7	4.2	-3.2	-0.3	0.5	-4.7	-1.9	2.5	3.0	17.6	-2.1	1.6	24.4
2020	8.4	-2.5	-13.2	6.1	8.7	20.5	5.6	-5.1	5.7	-4.0	-2.7	13.2	42.8
2019										0.6	4.0	4.4	9.1

 $\textbf{Note:} \ \text{Inception 17-Oct-2019;} \ \text{Performance figures are for share class USD I = the fund's base currency.}$

Fund information

Inception date: October 17th, 2019

AUM: \$42m

Annualised return since inception: 13.0%

Manager focus: GA-Courtenay Special Situations Fund is the only investment entity overseen by the fund manager and

the fund manager is fully invested in the product

Structure: UCITS (Irish domiciled)

Base currency and share classes: Base currency: USD, other share classes: EUR, GBP and CHF

Administrator, auditor and custodian: Administrator: US Bank, Auditor: Deloitte, Custodian: European Deposit Bank

Dealing: Daily, 2pm

Strategy: • A focused, global portfolio of merger arbitrages

• Extensive proprietary systems encompassing arbitrage search, antitrust, spread history

Intensive per situation due diligence through deep dive research

• Historic success targeting special situations within merger arbitrage including competitive bidding situations, contingent value rights, and shareholder activism

Optionality for selected equity investment holdings

Optionality for put option purchases for market dislocation scenarios, beta neutralisation

Concentrated positions (within UCITS limits)

Leverage tolerance: • Up to 60% of fund equity

Fee structure:

• Annual management charge 75bps (institutional share classes)

Performance fee 20% with underperformance carried forward



Fund manager bio

Fund manager bio

2023 – present: Green Ash Partners, GA-Courtenay Special Situations Fund

2016 – 2023: Odey Asset Management (Special Situations Fund launches 2019)

2014 – 2016: D.E. Shaw & Co, Vice President, Special Situations Group

2000 – 2012: Tisbury Capital, Fortelus Capital (both special situations hedge funds)

1998 – 2000: Oxford University (Scholar, 1st class MA, Oriel College)



Key strengths

- Wide-ranging experience in situation assessment and relationship building across global developed markets
- · Extensive search and history systems to accelerate situation discovery, analysis and risk management
- Extensive due diligence competency through deep dive research
- Demonstrated ability to accrete situation economics by activist engagement



Fund positioning as at February 4th, 2025

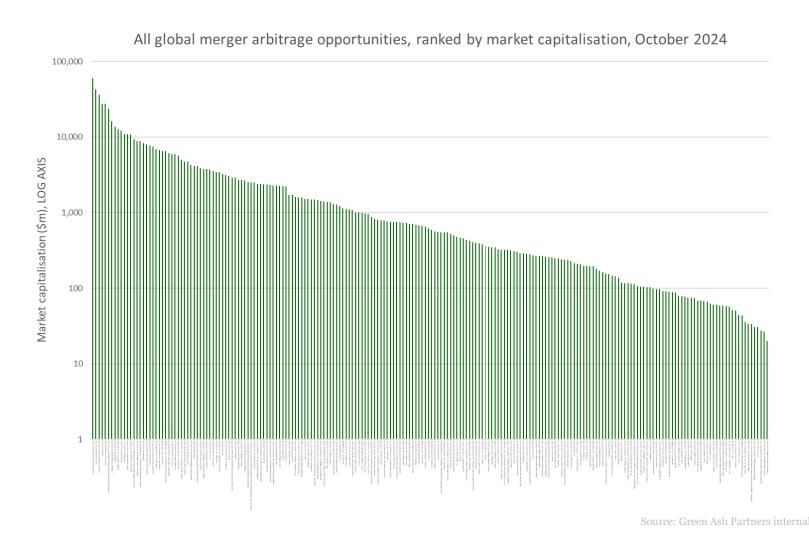
Long book holding	Value (\$m)	Short arbitrage pair	Value (\$m)	Gross	Days to		
	of holding	(where appropriate to capture arbitrage)	of holding	spread (%)	completion	Gross exposure - total fund (% of NAV)	131.19
						Merger arbitrage long gross exposure	107.69
Spirent Communications plc	3.593			7.09%	39	Merger arbitrage short gross exposure	7.89
Direct Line Insurance Group plc	2.493	Aviva plc	-1.357	4.82%	146	Other equities, non-binding, long gross exposure	15.79
Infinera Corporation	2.368	Nokia Oyj	-1.050	6.72%	39		
Kellanova	1.995			2.08%	54		
Air Transport Services Group, Inc.	1.965			1.33%	24	Net exposure - total fund (% of NAV)	27.09
TI Fluid Systems plc	1.919			2.60%	54	Merger arbitrages (beta est)	20.29
CI Financial Corp.	1.886			2.19%	70	Other equities, non-binding	15.79
Payfare Inc.	1.829			2.25%	54	Put option protection (delta)	-8.99
Covestro AG	1.823			7.74%	146	Net exposure	27.09
ANSYS, Inc.	1.743	Synopsys, Inc.	-0.899	7.89%	54		
H&E Equipment Services, Inc.	1.660			4.64%	54		
Alliance Pharma plc	1.633			1.92%	70		
Learning Technologies Group plc	1.530			8.60%	39		
Cross Country Healthcare, Inc.	1.505			2.20%	54	Merger arbitrage stats (% of NAV)	
Raspberry Pi Holdings plc	1.497					Completion date: < 1 month	17.69
Galaxy Gaming	1.483			11.88%	146	Completion date: 1-3 months	73.79
Melcor Real Estate Investment Trust	1.459			4.73%	54	Completion date: > 3 months	31.99
Aguis Exchange PLC	1.353			3.71%	70	Avg days to completion weighted by position size	7
Héroux-Devtek Inc.	1.276			2.37%	11	g ,	
Arcadium Lithium plc	1.260			2.39%	70	Percentage of deals cash versus stock	93.6
Accolade, Inc.	1.259			1.28%	70	Average gross spread weighted by position size	6.509
Renewi plc	1,219			7.93%	183	riverage gross spread weighted by position size	0.50
GAN Limited	1.200			5.08%	21		
Markforged Holding Corporation	1.169			43.20%	39	Other stats	
Formula One Group	1.092			43.2070	33	Top 5 positions as % of NAV	29.49
American Creek Resources Ltd.	1.052			48.84%	146	Top 10 positions as % of NAV	55.29
BEST Inc.	1.021			5.56%	21	Top 20 positions as % of NAV	86.0
Ercros, S.A.	1.006			5.34%	55	Top 20 positions as 70 of NAV	80.07
•	0.925			3.34/0	33	Total number of positions	4
Spotify Technology S.A. Howard Hughes Holdings Inc.	0.923			11.41%	183	Total number of positions	4
Crayon Group Holding ASA	0.788	SoftwareONE Holding AG	-0.419	18.46%	192		
	0.788	SOFTWATEONE HOIDING AG	-0.419	1.88%	192		
Brand Architekts Group plc					11		
ICC Holdings, Inc.	0.696			1.92%	11 54		
ESR Group Limited	0.454			7.69%			
MultiChoice Group Limited	0.447			14.40%	80		
Abliva AB (publ)	0.447			3.67%	10		
Bigtincan Holdings Limited	0.422			6.82%	54		
Goldlion Holdings Limited	0.255			5.46%	146		
Silk Logistics Holdings Limited	0.238			2.80%	54		
Red Hawk Mining Limited	0.235			0.83%	34	Special Opportunities	0.0% of NA
Penneo A/S	0.136			1.21%	54	Pershing Square SPARC Holdings, warrants	0.00
Intelligent Ultrasound Group plc	0.040			0.96%	11	(SSF owns 387,285 SPAR warrants; each warrant contains	
VOXX International Corporation	0.006			2.40%	11	a call on two stock units upon merger announcement)	

Source: Green Ash Partners internal systems



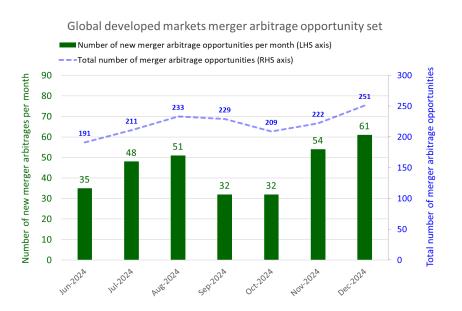
Modest fund size optimises merger arbitrage capture potential

Two thirds of global merger arbitrage opportunities are capitalised below \$1bn





Search systems target comprehensive new merger arbitrage identification

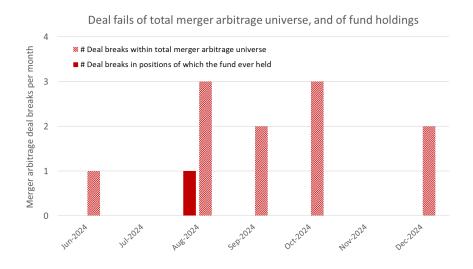




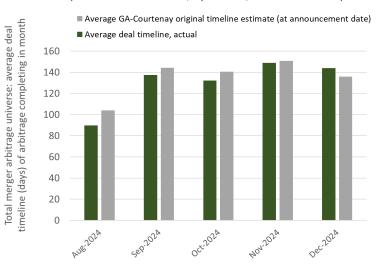
Source: Graphs are as 31st December 2024. Green Ash Partners internal systems



Accuracy in merger outcome estimation and merger duration estimation



Completed deal timelines, by month, vs GA-Courtenay estimate

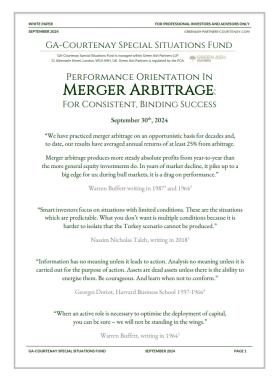


Source: Graphs are as 31st December 2024. Green Ash Partners internal systems



Multiple pillars drive performance enhancement in merger arbitrage

- Comprehensive search
- Antitrust history systems
- Spread behaviour history systems
- Shareholder activism
- Competitive bidding situations
- Contingent value rights



Source: GA-Courtenay white papers available on our website

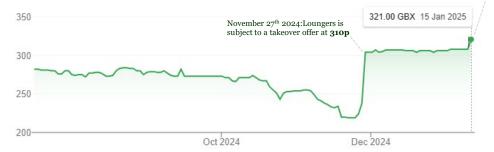
Position exited January 15th 2025

Case study: Loungers Plc, \$0.4bn mcap, held at 9.5% of NAV

Loungers was subject to a takeover offer by Fortress in November 2024. This fund built a position in Loungers in December 2024, and engaged with the company regarding our dissatisfaction with the offer price.

The offer price was subsequently raised in January 2025.

January 25th 2025: takeover offer for Loungers is increased to 325p



Source: GA-Courtenay research, Google Finance, internal systems

The fund acquired 9.5% of NAV in Loungers Plc at a price of 304.5p on 2nd of December 2024, and sold the entire position at 321p on 15th January 2025.

As such, the fund realised an annualised return of 55%.

Following the takeover proposal, multiple shareholders, including this fund, communicated to the company dissatisfaction with the offer price

This is MONEY COULD THE YOUR SHARE THE COURT OF THE T

More shareholders have come out to oppose the takeover of a cafe-bar chain by US private equity.

Fund manager Downing, which has a 1.5 per cent stake in Loungers, said it was 'absolutely furious' about the proposed deal. And Gresham House said it would use its near-4 per cent stake to 'vote against this transaction'.

The comments came after Slater Investments, which owns more than 10 per cent of Loungers, and Axa Investment Management, with over 4 per cent, said they were opposed to the takeover.

But Canaccord Genuity Asset Management, which holds a 1.7 per cent stake in Loungers, became the latest shareholder to back the deal.

That takes confirmed support for the takeover to 41.9 per cent. Loungers, which owns the Cosy Club and Brightside brands and has 280 sites, this week agreed to a £338million takeover by Majestic Wine owner Fortress Investment Group.

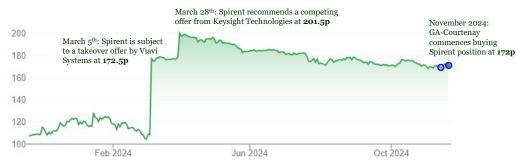
But Judith Mackenzie, a partner at Downing, said: 'We are furious about this.' She said the attempt to buy Loungers was 'opportunistic'.

Source: This is Money

Takeover completes Q1 2025

Case study: Spirent Communications, \$1.3bn mcap, held at 8% of NAV

Spirent was initially subject to a takeover by Viavi Systems on March $5^{\rm th}$ 2024. However, on March $28^{\rm th}$, Spirent recommended a competing offer from Keysight Technologies



Source: GA-Courtenay research, Google Finance, internal systems

Keysight's merger agreement for the takeover of Spirent includes a "hell or high water" clause, forcing the acceptance of any and all remedies demanded by regulatory bodies

3.3 Undertakings to satisfy all Regulatory Conditions

3.3.1 Without prejudice to Keysight's right to determine the strategy to be pursued in accordance with Clause 3.1, Keysight shall, and shall procure that the members of the Keysight Group shall, take all steps necessary to satisfy the Regulatory Conditions as promptly as practicable (and in any event, in sufficient time so as to enable the Effective Date to occur prior to the Long Stop Date). This shall include (but is not limited to) accepting the imposition of, or the offering of (and not withdrawing), any and all Remedies.

Source: Co-operation agreement, Keysight takeover of Tellurian

Initial bidder Viavi reportedly remains interested in acquiring Spirent; meanwhile, acquirer Keysight is willing to dispose of Spirent's ethernet testing business in order to secure regulatory approval

Viavi considers reviving rival bid for Spirent, say sources

NEWS 23 Sep 2024

By Amy-Jo Crowley

LONDON (Reuters) - U.S. IT communications specialist <u>Viavi Solutions is considering whether it could make</u>
another bid for telecoms testing group Spirent Communications if a takeover by its rival Keysight Technologies
falls, sources familiar with the matter said.

Keysight has said it expects its takeover of Spirent, which would combine "complementary" products and lead to
"strategic" synergies, to be approved before the end of April next year.

Spirent said in August that both it and Keysight were working with U.S. and European authorities to gain anti-trust approval in expectation of the deal closing before then too.

Keysight signed a co-operation agreement which includes a 'Hell-or-High-Water' commitment to support efforts to secure regulatory approval.

Viavi in its original offer said that relative to Keysight it had "limited business overlap with Spirent", and that its rival's proposed combination would limit customer choice.

Regulators could object to the tie-up as it could lead to Keysight controlling more than 80% of the high-speedethernet (HSE) telecoms testing market, said analysts.

Both companies also overlap in other products areas around security and navigation and analysts have said Keysight may be required to sell assets to win regulatory approval.

A third person with knowledge of the matter said the deal with Keysight is moving along as Spirent expects and it would consider disposals, including of its ethernet testing business.

This is part of Spirent's Networking & Security unit, which its results show represents more than 55% of its revenue.

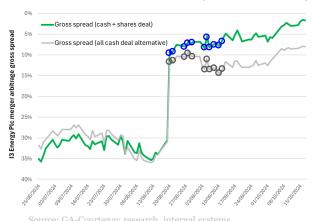
The third person said that the discount in Spirent's share price reflects a broader trend among deals which are facing increased regulatory scrutiny.

Spirent's results in August also show its revenue slipped by 12% to \$197.3 million in the first half of 2024, hit by a lack of customer spending due to an economic slowdown that it expects to continue into the second half.

Takeover completed on November 15th, 2024

Case study: I3 Energy Plc, \$190m mcap, held at 9% of NAV

In August this year, Gran Tierra Energy announced a takeover for UK-listed I3 Energy Plc. The primary deal is structured 80% in cash and 20% in shares, although shareholders can also elect for their pro-rata share of a deal 100% in cash (or 100% in stock)



The NPV of I3 Energy at \$725m is 3.8x the takeover deal value of \$190m; however, the takeover has secured 32% hard binding irrevocables

Information relating to i3 Energy Percentage Irrevocable undertakings and letters of intent As of 31 July 2024, i3 Energy had 2P reserves of approximately 175 MMBOE, and an Number of i3 Energy capital of independently assessed 2P NPV10 (after tax) of respect of US\$725 million Name of beneficial holder is given is given % 388 683 320 32.32% The irrevocable undertakings given by the i3 Energy Directors will only cease to be binding Gran Tierra announces, with the consent of the Panel, that it does not intend to proceed with the Acquisition and no new, revised or replacement acquisition is announced in accordance with Rule 2.7 of the Code at the same time; the Offer or Scheme lapses or is withdrawn and no new revised or replacement acquisition is announced in accordance with Rule 2.7 of the Code at the same time.

If we are filled on the default deal consideration (cash + stock), the IRR of our deployment will have been 29.5%

Date	DTC #	ŧ	px	Outflow (GBP)	Inflow (GBP)	Gross spread	Return	Annualised return	
08/20/2024	87	1,312,729	12.30	-161,466		5.6%	5.9%		27.29
08/21/2024	86	987,271	12.30	-121,434		5.6%	5.9%		27.69
08/21/2024	86	8,000,000	12.32	-985,405		5.4%	5.8%		26.89
08/27/2024	80	1,991,571	12.47	-248,445		4.2%	4.4%		21.89
08/27/2024	80	45,000	12.40	-5,580		4.8%	5.1%		25.29
08/28/2024	79	1,396,274	12.47	-174,128		4.3%	4.5%		22.39
08/29/2024	78	358,590	12.47	-44,699		4.3%	4.5%		22.99
08/30/2024	77	753,565	12.45	-93,833		4.4%	4.6%		23.99
09/04/2024	72	2,130,138	11.93	-254,165		8.4%	9.2%		56.19
09/05/2024	71	2,207,875	12.29	-271,368		5.6%	6.0%		34.89
09/06/2024	70	92,125	12.16	-11,206		6.6%	7.1%		42.99
09/09/2024	67	149,941	12.00	-17,993		7.9%	8.6%		56.49
09/10/2024	66	119,921	12.00	-14,391		7.9%	8.6%		57.59
11/15/2024		19,545,000	13.03		2,545,995				
						ĺ		IRR on full deplo	ymen
									29.59

To the extent we are filled on the cash deal consideration, the IRR of our deployment will rise to 74.7%

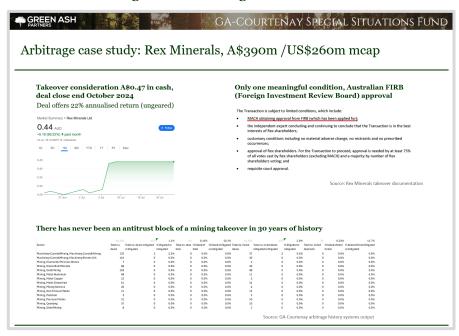
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08/21/2024	86	8,000,000	12.32	-985,405	11.5%	13.0%	68.1%
08/27/2024	80	1,991,571	12.47	-248,445	10.4%	11.6%	64.9%
08/27/2024	80	45,000	12.40	-5,580	10.9%	12.3%	69.5%
08/28/2024	79	1,396,274	12.47	-174,128	10.4%	11.6%	66.2%
08/29/2024	78	358,590	12.47	-44,699	10.5%	11.7%	67.7%
08/30/2024	77	753,565	12.45	-93,833	10.5%	11.8%	69.7%
09/04/2024	72	2,130,138	11.93	-254,165	14.3%	16.7%	118.5%
09/05/2024	71	2,207,875	12.29	-271,368	11.7%	13.3%	89.7%
09/06/2024	70	92,125	12.16	-11,206	12.6%	14.4%	102.1%
09/09/2024	67	149,941	12.00	-17,993	13.8%	16.0%	124.6%
09/10/2024	66	119,921	12.00	-14,391	13.8%	16.0%	127.4%
11/15/2024		19,545,000	13.92		2,720,664		
							IRR on full deployment
							74.7%

Source: GA-Courtenay research, internal systems

Takeover completed on October 30th, 2024

Case study: Rex Minerals, A\$390m /US\$260m mcap, held at 9% of NAV

Screen grab from GA-Courtenay Special Situations Fund Q2 2024 webinar: Rex Minerals arbitrage has no meaningful risks and 22% annualised return



Source: Screen grab from GA-Courtenay Special Situations Fund O2 2024 webinar

Deal is now complete, settlement on Oct 30th, annualised return 22%; GA-Courtenay analysis precisely forecast timeline and price outcome



Source: GA-Courtenay research internal systems, Vahoo Finance

Multiple interested parties in the background, NPV from 2022 feasibility study is A\$944m, 2.4x the deal value, and the amount of copper and gold in the key mine is 3-4x the stage one valuation that the feasibility study was based on

Rex JV and Funding partner discussions

Strategic Investor MACH Investment Enterprise (MIE)

- Holding by Mach is now 15.8% following a Strategic Placement
- MIE is owned by Droxford International Ltd which is a subsidiary of the <u>Salim Group in Indonesia</u>
- Salim Group is one of Indonesia's largest diversified multinational business groups

Project Equity Partnering Nittetsu Mining Co. Ltd. (Nittetsu)

- A Non-Binding LOI announced with Nittetsu for JV on the Hillside Project
- Objective is to complete minority partner structure for Hillside with optionality for participating interest up to 45%
- Nittetsu is a Japanese Corporation with extensive global mining and exploration expertise



Source: Corporate disclosures by Rex Minerals and Nittetsu Mining

Takeover completed on October 23rd, 2024

Case study: Concentric AB, US\$770m mcap, held at 8% of NAV

In late September, and early October, the fund allocated to Concentric AB at 8% of NAV, capturing a more than 150% IRR by October 23rd



Date	DTC	#	р	X	Outflow (SEK)	Inflow (SEK)	Gross spread	Return	Annualised return
19/09/202	4	34	17,000	222.50	-3,782,500		3.3%	3.4%	42.8%
23/09/202	4	30	34,000	221.00	-7,514,000		3.9%	4.1%	62.6%
26/09/202	4	27	17,000	221.00	-3,757,000		3.9%	4.1%	71.6%
11/10/202	4	12	35,700	214.75	-7,666,575		6.6%	7.1%	707.0%
11/10/202	4	12	35,700	214.87	-7,670,893		6.6%	7.0%	693.3%
23/10/202	4		139.400	230.00		32.062.000)		

IRR on full deployment

The O3 earnings report of Concentric was interpreted as a profit warning, however, the report was not materially different from Concentric's Q2 earnings report (disclosed before takeover offer)

Concern over Material Adverse Change clause within Concentric takeover agreement

Di: Signs of bidding turmoil after Concentric's profit warning, short selling increases

Short selling is increasing in bid-active Concentric and the share is trading below the bid price after a profit warning. Parts of the market seem to be speculating that the bid from A.P. Møller Holding will be withdrawn. This would be a historic event in a Swedish context, and unlikely according to an expert on public takeover bids. This is

The terms of AP Møller's bid include a disclaimer, which in industry terms is called Material Adverse Change, MAC, which means that the bid can be withdrawn under certain circumstances.

Concern over 90% acceptance condition within Concentric takeover agreement

Olivetree Event Driven Morning Analysis 16th of October 2024



· COIC SS (RISK ARB): Offer period expiration today at 3pm CET, with tender update expected latest by Friday. As of yesterday, advisors seemed to be actively calling and reminding shareholders to tender, whereas bidder remains very tight-lipped how it would proceed if it would not reach the 90% acceptance condition

Bidder A. P. Moller Holding is a long-term, strategic investor



New world, new needs:

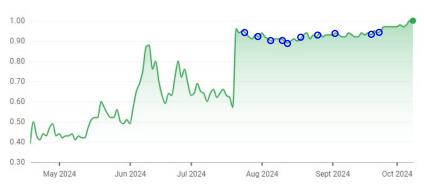
Source: A. P. Moller Holding

Robert Mærsk Uggla, CEO at A.P. Møller Holding, speaking at Tomorrow Summit 2021

Takeover completed on October 11th, 2024

Case study: Tellurian, \$890m mcap, held at 9% of NAV

The takeover of Tellurian, by Woodside, was announced 22nd July 2024 and completed on the 11th of October 2024



Source: GA-Courtenay research internal systems

The IRR of our deployment was 65%

Date	DTC #		рх	Capital flow (USD) Gross spread	Return	Annualised return
07/24/2024	1 79	800,000	0.945	-755,783	5.5%	5.9%	30.1%
07/29/2024	1 74	400,000	0.911	-364,481	8.9%	9.7%	58.2%
08/08/2024	1 64	395,000	0.904	-356,977	9.6%	10.7%	78.2%
08/12/2024	4 60	390,000	0.909	-354,540	9.1%	10.0%	78.7%
08/14/2024	1 58	400,000	0.890	-355,826	11.0%	12.4%	109.0%
08/20/2024	1 52	400,000	0.912	-364,949	8.8%	9.6%	90.4%
08/28/2024	1 44	300,000	0.930	-279,000	7.0%	7.5%	82.7%
09/04/2024	4 37	400,000	0.935	-374,000	6.5%	7.0%	94.1%
09/25/2024	1 16	78,135	0.950	-74,229	5.0%	5.3%	222.4%
09/26/2024	1 15	75,000	0.970	-72,750	3.0%	3.1%	109.9%
10/11/2024	1	3,638,135	1.00	3,638,135			

IRR on full deployment 65.1%

Source: GA-Courtenay internal systems

The key condition of the definitive merger agreement was foreign investment (CFIUS) approval, however, we appraised no realistic scenario where acquirer Woodside, a \$60bn market cap blue chip Australian company with global operations, would face a CFIUS block

Key conditions of definitive merger agreement

- ${\it 1.} \quad {\it Approval from the Merger Agreement and the Merger by the requisite vote of shareholders}$
- 2. Expiration or termination of the waiting period under the Hart-Scott-Rodino Antitrust Improvements Act
- 3. Receipt of certain regulatory approvals
- 4. Absence of certain legal restraints
- 5. Receipt of required statutory approvals from the U.S. Committee on Foreign Investment in the United States (CFIUS)

Source: Definitive merger agreement, Woodside takeover of Tellurian



As the regulatory environment adjusts under a Trump administration, M&A volumes would need to rise by 20% to return to long-term averages



"The M&A market is doing ok, but to your point about coming back, M&A volumes are running 20% below 10 year averages, there is no question that the regulatory environment has had an impact on that, and I do not think the regulatory environment is as constructive and balanced as it should be to ensure our competitive position in the world. And so I hope that adjusts, and I think that will adjust, naturally.

I think the second factor that has impacted the M&A market is that the financial sponsor community, the private equity community, has been a little bit turned off over the last few years. And we got a big reset coming out of the pandemic, and I think the private equity community is still wrestling with the value they perceive their assets to be versus the current market value, and the incentive system really leads that community to wait. So M&A around the sponsor community has been slower.

I think both those things will normalise over time, but both of those things have been headwinds to M&A in the short term here."

David Solomon, CEO, Goldman Sachs, speaking in September 2024 [link]



Contingent value rights are a further performance driver in merger arbitrage. The fund has a material holding in Pershing Square SPAR warrants.

- The fund owns 387,285 Pershing Square SPAR warrants, and each warrant has a right to two stock units. Therefore, the fund owns rights to 774,570 stock units.
- If a merger partner seeks to raise \$12-13bn, the strike of the SPAR stock units is \$100.
- The average day one price rise for private-to-public transactions (IPOs) is +20%, and this has been consistently positive every year for the last 40 years (see RHS chart).
- The base case calculation contention: 774,570 x \$100 x 20% = \$15.5m.
- In July 2021, Pershing Square Holdings, in a private-to-public transaction, made an investment of 10% in the equity of the then privately held Universal Music Group "UMG". UMG shares subsequently rose by 40% on day one of their IPO.



"It would be hard to do a \$13bn IPO let's say to pay down debt. What is interesting here, is that we could commit – Pershing Square, \$2bn to a transaction – set the rights price, there are 121m shares, so set the rights price at \$100 a share, and announce a transaction, the seller knows he is going public, he knows he is raising \$2bn which certainly helps. And then we tell the story, and then the rights holders have a chance to decide whether to invest.

As long as the rights have positive value, they are trading in the market for a dollar, they are all going to get exercised, and the IPO raises \$13bn. And the investors, just look at the 13F list of Pershing Square Tontine Holdings, it is a who's who of institutions and family offices."

Bill Ackman, announcing SEC clearance of Pershing Square SPARC Holdings, 2nd Oct 2023

https://www.youtube.com/watch?v=R6ANfz6-9SQ

The first day performance of post-IPO companies has averaged +20.5% from 1980-2022, with no down year

		Mean First-day Return				
	Number	Equal-	Proceeds-			
Year	of IPOs	weighted	weighted			
1980	71	14.3%	20.0%			
1981	192	5.9%	5.7%			
1982	77	11.0%	13.3%			
1983	451	9.9%	9.4%			
1984	171	3.7%	2.5%			
1985	186	6.4%	5.6%			
1986	393	6.1%	5.1%			
1987	285	5.6%	5.7%			
1988	105	5.5%	3.4%			
1989	116	8.0%	4.7%			
1990	110	10.8%	8.1%			
1991	286	11.9%	9.7%			
1992	412	10.3%	8.0%			
1993	510	12,7%	11.2%			
1994	402	9.6%	8.3%			
1995	462	21.4%	17.5%			
1996	677	17.2%	16.1%			
1997	474	14.0%	14.4%			
1998	283	21.9%	15.6%			
1999	476	71.2%	57.4%			
2000	380	56.3%	45.8%			
2001	80	14.0%	8.4%			
2002	66	9.1%	5.1%			
2003	63	11.7%	10.4%			
2004	173	12.3%	12.4%			
2005	159	10.3%	9.3%			
2006	157	12.1%	13.0%			
2007	159	14.0%	13.9%			
2008	21	5.7%	24.7%			
2009	41	9.8%	11.1%			
2010	91	9.4%	6.2%			
2011	81	13.9%	13.0%			
2012	93	17.7%	8.9%			
2013	158	20.9%	19.0%			
2014	206	15.5%	12.8%			
2015	118	19.2%	18.9%			
2016	75	14.5%	14.2%			
2017	106	12.9%	16.0%			
2018	134	18.6%	19.1%			
2019	113	23.5%	17.6%			
2020	165	41.6%	47.9%			
2021	311	32.1%	24.0%			
2022	38	48.9%	14.2%			
1980-2022	9,127	19.0%	20.5%			

Sources: 1) left hand side column calculations – GA-Courtenay research estimates, 2) Bill Ackman comments CNBC interview Oct 2nd 2023 as per YouTube link, 3) IPO returns table, University of Florida IPO data [link]

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